

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549

FORM 10-Q

(Mark One)

Quarterly report pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934  
**For the quarterly period ended October 29, 2005**

OR

Transition report pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934

**Commission File Number: 0-25464**

**DOLLAR TREE STORES, INC.**

(Exact name of registrant as specified in its charter)

**Virginia**

(State or other jurisdiction of  
incorporation or organization)

**54-1387365**

(I.R.S. Employer  
Identification No.)

**500 Volvo Parkway**

**Chesapeake, Virginia 23320**

(Address of principal executive offices)

**Telephone Number (757) 321-5000**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

As of December 2, 2005, there were 106,385,427 shares of the Registrant's Common Stock outstanding.

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DOLLAR TREE STORES, INC.  
AND SUBSIDIARIES

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**DOLLAR TREE STORES, INC.  
AND SUBSIDIARIES  
CONDENSED CONSOLIDATED INCOME STATEMENTS**

(In thousands, except per share data)	13 Weeks Ended		39 Weeks Ended	
	October 29, 2005	October 30, 2004	October 29, 2005	October 30, 2004
Net sales	\$ 796,787	\$ 723,967	\$ 2,314,907	\$ 2,138,531
Cost of sales	<u>520,523</u>	<u>465,568</u>	<u>1,522,913</u>	<u>1,376,723</u>
Gross profit	<u>276,264</u>	<u>258,399</u>	<u>791,994</u>	<u>761,808</u>
Selling, general and administrative expenses	<u>224,144</u>	<u>204,810</u>	<u>645,216</u>	<u>600,476</u>
Operating income	<u>52,120</u>	<u>53,589</u>	<u>146,778</u>	<u>161,332</u>
Interest expense, net	<u>2,097</u>	<u>1,762</u>	<u>6,233</u>	<u>4,164</u>
Income before income taxes	50,023	51,827	140,545	157,168
Provision for income taxes	<u>18,926</u>	<u>19,973</u>	<u>53,126</u>	<u>60,572</u>
Net income	<u>\$ 31,097</u>	<u>\$ 31,854</u>	<u>\$ 87,419</u>	<u>\$ 96,596</u>
Net income per share:				
Basic	<u>\$ 0.29</u>	<u>\$ 0.28</u>	<u>\$ 0.80</u>	<u>\$ 0.85</u>
Diluted	<u>\$ 0.29</u>	<u>\$ 0.28</u>	<u>\$ 0.80</u>	<u>\$ 0.85</u>

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See accompanying Notes to Condensed Consolidated Financial Statements.

**DOLLAR TREE STORES, INC.  
AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS**

(In thousands, except share data)

	October 29, 2005	January 29, 2005
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 95,197	\$ 106,532
Short-term investments	34,570	211,275
Merchandise inventories	750,346	615,483
Other current assets	<u>36,232</u>	<u>36,597</u>
Total current assets	916,345	969,887
Property, leaseholds and equipment, net	693,992	685,386
Intangibles, net	130,802	129,032
Other assets, net	<u>28,032</u>	<u>8,367</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 1,769,171</u></b>	<b><u>\$ 1,792,672</u></b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Current portion of long-term debt	\$ 19,000	\$ 19,000
Accounts payable	211,433	124,195
Other current liabilities	107,635	117,491
Income taxes payable	<u>15,964</u>	<u>33,669</u>
Total current liabilities	354,032	294,355
Long-term debt, excluding current portion	250,000	250,000
Other liabilities	<u>84,354</u>	<u>84,105</u>
Total liabilities	688,386	628,460
Shareholders' equity:		
Common stock, par value \$0.01. 300,000,000 shares authorized, 106,362,419 and 113,020,941 shares issued and outstanding at October 29, 2005 and January 29, 2005, respectively	1,064	1,130
Additional paid-in capital	6,493	177,684
Accumulated other comprehensive income (loss)	16	(294)
Unearned compensation	-	(101)
Retained earnings	<u>1,073,212</u>	<u>985,793</u>
Total shareholders' equity	<u>1,080,785</u>	<u>1,164,212</u>
Commitments and contingencies		
<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<b><u>\$ 1,769,171</u></b>	<b><u>\$ 1,792,672</u></b>

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See accompanying Notes to Condensed Consolidated Financial Statements.

**DOLLAR TREE STORES, INC.  
AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In thousands)	39 Weeks Ended	
	October 29, 2005	October 30, 2004
<b>Cash flows from operating activities:</b>		
Net income	\$ 87,419	\$ 96,596
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	104,004	96,580
Other non-cash adjustments to net income	(15,075)	27,694
Changes in merchandise inventories	(134,863)	(249,649)
Other changes in working capital	82,571	48,336
Net cash provided by operating activities	124,056	19,557
<b>Cash flows from investing activities:</b>		
Capital expenditures	(114,235)	(147,949)
Purchase of short-term investments	(449,025)	(112,500)
Proceeds from maturities of short-term investments	625,730	186,995
Purchase of restricted investments	(15,280)	-
Acquisition of favorable lease rights	(3,977)	(1,925)
Net cash provided by (used in) investing activities	43,213	(75,379)
<b>Cash flows from financing activities:</b>		
Proceeds from long-term debt, net of facility fees of \$1,094	-	248,906
Repayment of long-term debt and facility fees	-	(148,568)
Principal payments under capital lease obligations	(5,312)	(3,537)
Payments for share repurchases	(180,398)	(48,611)
Proceeds from stock issued pursuant to stock-based compensation plans	7,106	11,286
Net cash provided by (used in) financing activities	(178,604)	59,476
Net increase (decrease) in cash and cash equivalents	(11,335)	3,654
Cash and cash equivalents at beginning of period	106,532	84,190
Cash and cash equivalents at end of period	\$ 95,197	\$ 87,844
<b>Supplemental disclosure of cash flow information:</b>		
Cash paid for:		
Interest, net of amount capitalized	\$ 8,533	\$ 5,559
Income taxes	\$ 91,108	\$ 67,359

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See accompanying Notes to Condensed Consolidated Financial Statements.

**DOLLAR TREE STORES, INC.  
AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**1. BASIS OF PRESENTATION**

The accompanying unaudited condensed consolidated financial statements of Dollar Tree Stores, Inc. and its wholly-owned subsidiaries (the "Company") have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information and are presented in accordance with the requirements of Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. The condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto and management's discussion and analysis of financial condition and results of operations for the year ended January 29, 2005 contained in the Company's Annual Report on Form 10-K (Form 10-K) filed April 14, 2005. The results of operations for the 13 weeks and 39 weeks ended October 29, 2005 are not necessarily indicative of the results to be expected for the entire fiscal year ending January 28, 2006.

In the Company's opinion, the unaudited condensed consolidated financial statements included herein contain all adjustments (consisting of those of a normal recurring nature) considered necessary for a fair presentation of its financial position as of October 29, 2005 and the results of its operations and cash flows for the periods presented. The January 29, 2005 balance sheet information was derived from the audited consolidated financial statements as of that date.

Certain 2004 amounts have been reclassified for comparability with the current period presentation. As described in Note 1 of the Company's Form 10-K filed April 14, 2005, in the fourth quarter of 2004, the Company changed the estimated useful lives on certain fixed assets and adjusted its lease accounting practices to reflect guidance issued by the SEC in February 2005.

**2. NET INCOME PER SHARE**

The following table sets forth the calculation of basic and diluted net income per share:

(In thousands, except per share data)	13 Weeks Ended		39 Weeks Ended	
	October 29, 2005	October 30, 2004	October 29, 2005	October 30, 2004
Basic net income per share:				
Net income	\$ 31,097	\$ 31,854	\$ 87,419	\$ 96,596
Weighted average number of shares outstanding	107,274	112,890	108,942	113,411
Basic net income per share	\$ 0.29	\$ 0.28	\$ 0.80	\$ 0.85
Diluted net income per share:				
Net income	\$ 31,097	\$ 31,854	\$ 87,419	\$ 96,596
Weighted average number of shares outstanding	107,274	112,890	108,942	113,411
Dilutive effect of stock options (as determined by applying the treasury stock method)	365	483	429	693
Weighted average number of shares and dilutive potential shares outstanding	107,639	113,373	109,371	114,104
Diluted net income per share	\$ 0.29	\$ 0.28	\$ 0.80	\$ 0.85

For the 13 weeks ended October 29, 2005 and October 30, 2004, 4,332,546 and 1,957,889 stock options, respectively, are not included in the calculation of the weighted average number of shares and dilutive potential shares outstanding because their effect would be anti-dilutive. For the 39 weeks ended October 29, 2005 and October 30, 2004, 3,291,873 and 1,512,428 stock options, respectively, are not included in the calculation of the weighted average number of shares and dilutive potential shares outstanding because their effect would be anti-dilutive.

### 3. STOCK-BASED COMPENSATION

The Company currently applies the intrinsic value-based method of accounting prescribed by Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," and related Interpretations in accounting for its stock option plans. As such, compensation expense would be recorded on the date of grant only if the current market price of the underlying stock exceeded the exercise price. SFAS No. 123, "Accounting for Stock-Based Compensation," established accounting and disclosure requirements using a fair value-based method of accounting for stock-based employee compensation plans. As allowed by SFAS No. 123, the Company has elected to continue to apply the intrinsic value-based method of accounting described above, and has adopted the disclosure requirements of SFAS No. 123.

If the accounting provisions of SFAS No. 123 had been adopted, the Company's net income and net income per share would have been reduced to the pro forma amounts indicated in the following table:

(In thousands, except per share data)	13 Weeks Ended		39 Weeks Ended	
	October 29, 2005	October 30, 2004	October 29, 2005	October 30 2004
Net income, as reported	\$ 31,097	\$ 31,854	\$ 87,419	\$ 96,596
Deduct: Total stock-based employee compensation determined under fair value based method, net of related tax effects	(2,385)	(3,296)	(7,029)	(9,979)
Proforma net income for SFAS No. 123	\$ 28,712	\$ 28,558	\$ 80,390	\$ 86,617
Net income per share:				
Basic, as reported	\$ 0.29	\$ 0.28	\$ 0.80	\$ 0.85
Basic, pro forma for SFAS No. 123	\$ 0.27	\$ 0.25	\$ 0.74	\$ 0.76
Diluted, as reported	\$ 0.29	\$ 0.28	\$ 0.80	\$ 0.85
Diluted, pro forma for SFAS No. 123	\$ 0.27	\$ 0.25	\$ 0.74	\$ 0.76

These pro forma amounts for SFAS No. 123 may not be representative of future disclosures because compensation cost is reflected over the options' vesting periods and because additional options may be granted in future periods.

On June 2, 2005, the Board of Directors granted options to purchase 271,000 shares of the Company's common stock and 247,707 restricted stock units under the Company's Equity Incentive Plan and the Executive Officer Equity Incentive Plan. The exercise price of the options granted is \$24.95 per share, which represents the fair market value of the Company's stock at the date of grant. For proforma disclosure purposes, the fair value of these newly granted options was calculated using the Black-Scholes option-pricing model with the following assumptions: expected term in years of 4.6; expected volatility of 49.4%; annual dividend yield of zero; and risk free rate of 3.7%. Using these assumptions the weighted fair value of options granted on June 2, 2005 was \$11.35. These options vest over a three-year period. The fair value of the restricted stock units of \$6,180,290 is being expensed ratably over the three-year vesting period.

#### 4. SHAREHOLDERS' EQUITY

##### Comprehensive Income

The Company's comprehensive income reflects the effect of recording derivative financial instruments pursuant to SFAS No. 133. The following table provides a reconciliation of net income to total comprehensive income:

(In thousands)	13 Weeks Ended		39 Weeks Ended	
	October 29, 2005	October 30, 2004	October 29, 2005	October 30, 2004
Net income	\$ 31,097	\$ 31,854	\$ 87,419	\$ 96,596
Fair value adjustment-derivative				
cash flow hedging instrument	133	126	534	762
Income tax expense	(51)	(48)	(206)	(293)
Fair value adjustment, net of tax	82	78	328	469
Amortization of SFAS No. 133				
cumulative effect	(10)	(10)	(30)	(2)
Income tax benefit	4	4	12	1
Amortization of SFAS No. 133				
cumulative effect, net of tax	(6)	(6)	(18)	(1)
Total comprehensive income	\$ 31,173	\$ 31,926	\$ 87,729	\$ 97,064

The cumulative effect of implementing SFAS No. 133 recorded in "accumulated other comprehensive income (loss)" is being amortized to expense over the remaining lives of the related interest rate swaps.

##### Share Repurchase Program

In November 2002, the Company's Board of Directors authorized the repurchase of up to \$200.0 million of the Company's common stock. Stock repurchases were to be made until November 2005 either in the open market or through privately negotiated transactions. During the 39 weeks ended October 29, 2005, the Company repurchased approximately 2.0 million shares for approximately \$55.3 million, under this authorization.

In March 2005, the Company's Board of Directors authorized the repurchase of up to \$300.0 million of the Company's stock through March 2008 and concurrently terminated the November 2002 authorization. As of the termination date, the Company had repurchased approximately 5.1 million shares for approximately \$142.0 million under the November 2002 authorization. During the 13 weeks and 39 weeks ended October 29, 2005, the Company repurchased approximately 2.2 million shares and 5.0 million shares for approximately \$50.0 million and \$125.1 million, respectively under the March 2005 authorization.

##### 5. Restricted Investments

In March 2005, the Company pledged \$15.1 million of investments in a restricted account to collateralize long-term insurance obligations. These investments replaced higher cost stand by letters of credit and surety bonds. This amount is included in "other assets" on the accompanying Condensed Consolidated Balance Sheet at October 29, 2005.

##### 6. Litigation Matters

In 2003, the Company was served with a lawsuit in California state court by a former employee who alleged that employees did not properly receive sufficient meal breaks and paid rest periods. He also alleged other wage and hourly violations. The suit requested that the California state court certify the case as a class action. This suit was dismissed with prejudice in May 2005, and the dismissal has been appealed. In May 2005 a new suit alleging similar claims was filed in California.



In 2005, the Company was served with a lawsuit by former employees in Oregon who allege that they did not properly receive sufficient meal breaks and paid rest periods. They also allege other wage and hour violations. The plaintiffs have requested the Oregon state court to certify the case as a class action.

The Company will vigorously defend itself in these lawsuits. The Company does not believe that any of these matters will, individually or in the aggregate, have a material adverse effect on its business or financial condition. The Company cannot give assurance, however, that one or more of these lawsuits will not have a material adverse effect on its results of operations for the period in which they are resolved.

The Company was served in another lawsuit that alleged various intellectual property violations. The Company settled the lawsuit in May 2005. While the terms of the settlement are confidential, the Company is indemnified by a supplier.

## **Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.**

**INTRODUCTORY NOTE:** Unless otherwise stated, references to "we," "our" and "us" generally refer to Dollar Tree Stores, Inc. and its direct and indirect subsidiaries on a consolidated basis.

**A WARNING ABOUT FORWARD-LOOKING STATEMENTS:** This document contains "forward-looking statements" as that term is used in the Private Securities Litigation Reform Act of 1995. Forward-looking statements address future events, developments or results and typically use words such as "believe," "anticipate," "expect," "intend," "plan," "view," "target" or "estimate." For example, our forward-looking statements include statements regarding:

- our anticipated sales, including comparable store net sales, net sales growth, earnings growth and new store growth;
- the average size of our stores to be added in 2005;
- the possible effect of inflation and other economic changes on our future costs and profitability, including the possible effect of future changes in shipping rates and fuel costs;
- the impact that advertising and the acceptance of additional tender types will have on comparable store net sales;
- our cash needs, including our ability to fund our future capital expenditures and working capital requirements;
- the impact, capacity, performance and cost of our existing distribution centers;
- the future reliability of, and cost associated with, our sources of supply, particularly imported goods such as those sourced from China and Hong Kong;
- costs of pending and possible future legal claims;
- the adequacy of our internal controls over financial reporting;
- the possible effect on our financial results of changes in generally accepted accounting principles relating to accounting for stock-based compensation.

For a discussion of the risks, uncertainties and assumptions that could affect our future events, developments or results, you should carefully review the risk factors described below and in "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Business" sections in our Annual Report on Form 10-K filed April 14, 2005:

- Adverse economic conditions, such as reduced spending due to lack of consumer confidence, inflation, gasoline prices, or other factors, or bad weather, could significantly reduce our sales. The outbreak of war and other national and international events, such as terrorism, could lead to disruptions in our supply chain or the economy.
- Failure to meet our goals for opening or expanding stores on a timely basis could cause our sales to suffer. We may not anticipate all the challenges that expanding our operations will impose and, as a result, we may not meet our targets for opening new stores and expanding profitably. In addition, new stores or expanded stores may cause sales at nearby stores to suffer, and we could have difficulties profitably renewing or replacing expiring leases.
- Our profitability is vulnerable to future increases in operating and merchandise costs including shipping rates, freight costs, fuel costs, wage levels, inflation, competition and other adverse economic factors because we sell goods at the fixed \$1.00 price point.
- The resolution of certain legal matters could have a material adverse effect on our results of operations, accrued liabilities and cash.
- Our merchandise mix relies heavily on imported goods. An increase in the cost of these goods, because of inflation in the country of origin or currency revaluations, or disruption in the flow of these goods may significantly decrease our sales and profits. Any transition to alternative sources may not occur in time to meet our demands. In addition, products from alternative sources may be of lesser quality or more expensive than those we currently import.
- Our sales may be below expectations during the Christmas selling season, which may cause our operating results to suffer materially.
- The performance of our distribution system is critical to our operations. Unforeseen disruptions or costs in our receiving and distributing merchandise could harm our sales and profitability.
- Disruptions in the availability of quality, low-cost merchandise in sufficient quantities to maintain our growth may reduce sales and profits.

Our forward-looking statements could be wrong in light of these and other risks, uncertainties and assumptions. The future events, developments or results described in this report could turn out to be materially different. We have no obligation to publicly update or revise our forward-looking statements after the date of this quarterly report and you should not expect us to do so.

Investors should also be aware that while we do, from time to time, communicate with securities analysts and others, it is against our policy to selectively disclose to them any material nonpublic information or other confidential commercial information. Accordingly, shareholders should not assume that we agree with any statement or report issued by any analyst regardless of the content of the statement or report, as we have a policy against confirming information issued by others. Thus, to the extent that reports issued by securities analysts contain any financial projections, forecasts or opinions, such reports are not our responsibility.

## Overview

Our net sales are derived from the sale of merchandise. Two major factors tend to affect our net sales trends. First is our success at opening new stores or adding new stores through mergers or acquisitions. Second is the performance of stores once they are open. Sales vary at our existing stores from one year to the next. We refer to this change as a change in comparable store net sales, because we include only those stores that are open throughout both of the periods being compared. We include sales from stores expanded during the period in the calculation of comparable store net sales, which has the effect of increasing our comparable store net sales. The term 'expanded' also includes stores that are relocated.

At October 29, 2005 we operated 2,899 stores in 48 states, with 22.7 million selling square feet compared to 2,674 stores with 19.6 million selling square feet at October 30, 2004. During the 39 weeks ended October 29, 2005, we opened 203 stores, expanded 78 stores and closed 39 stores, compared to 181 stores opened, 110 stores expanded and 20 stores closed during the 39 weeks ended October 30, 2004. As of the end of the third quarter, we expect to fall slightly below our 14%-16% square footage growth target for fiscal 2005 as we will close more stores than planned and the average new store size is slightly below the original target. In the 13 and 39 weeks ended October 29, 2005, we added approximately 0.6 million and 2.3 million selling square feet, respectively, of which approximately 0.1 million and 0.5 million, respectively, was added through expanding existing stores. The average size of stores opened during the 13 and 39 weeks ended October 29, 2005 was approximately 10,000 selling square feet (or about 12,500 gross square feet). For the remainder of 2005, we continue to plan to open stores that have approximately 10,000 selling square feet (or about 12,500 gross square feet). These stores generate higher sales and operating income per store than our smaller stores and we believe that they create an improved shopping environment that invites customers to shop longer and buy more.

For the 13 and 39 weeks ended October 29, 2005, we experienced a decrease in comparable store net sales of 1.0 and 1.8%, respectively. This decrease was the result of declines of 3.5% and 3.1% in the number of transactions, respectively, partially offset by increases of 2.6% and 1.4% in transaction size, respectively. We believe comparable store net sales were primarily affected by the impact of higher fuel costs, which leave our customers with less disposable income, causing them to make fewer shopping trips. In addition, we have seen a shift in mix to more consumables, which have a lower margin. We also have initiatives in place that we believe are helping to offset some of the effect that higher fuel costs are having on our sales, including increased advertising of featured products and continued expansion of forms of payment accepted by our stores. Currently, over two-thirds of our stores accept debit cards, including 1,400 stores which began accepting debit cards subsequent to the beginning of the roll-out in May 2005.

Based on the results for the 39 weeks ended October 29, 2005 and continued high fuel costs, we estimate that sales for the fourth quarter of 2005 will be in the range of \$1.035 billion to \$1.065 billion and earnings per diluted share will be in the range of \$0.74 to \$0.80. For fiscal 2005, we estimate sales will be in the range of \$3.350 billion to \$3.380 billion and diluted earnings per share will be in the range of \$1.53 to \$1.59.

## Results of Operations

### 13 Weeks Ended October 29, 2005 Compared to the 13 Weeks Ended October 30, 2004

*Net sales.* Net sales increased 10.1%, or \$72.8 million, resulting from sales in our new and expanded stores. Our sales were also impacted by a 1.0% decrease in comparable store net sales in the current quarter. Comparable store net sales are positively affected by our expanded and relocated stores, which we include in the calculation, and, to a lesser extent, are negatively affected when we open new stores or expand stores near existing stores.

*Gross Profit.* Gross profit margin decreased to 34.7% in the current quarter compared to 35.7% in the prior year quarter. The decrease was primarily due to the following:

- Occupancy costs increased 60 basis points due primarily to deleveraging associated with the comparable stores sales decrease in the quarter.

- Merchandise costs, including inbound freight, increased 70 basis points due primarily to a slight shift in mix to more consumables, which have a lower margin, and increased inbound freight costs. The increase in consumables was partially the result of the effect of Hurricanes Katrina and Rita in the quarter. Inbound freight costs have increased primarily due to higher fuel costs.
- These cost increases were partially offset by a 30 basis point decrease in shrink expense and a 10 basis point decrease in markdown expense. The shrink expense decrease resulted from the final reconciliation of our physical inventories for the year. The markdown expense decrease is primarily the result of hurricane markdowns and increases to the estimated markdown reserve in the prior year quarter, partially offset by current year hurricane markdowns.

*Selling, General and Administrative Expenses.* Selling, general, and administrative expenses for the current quarter decreased to 28.1%, as a percentage of net sales, compared to 28.3% for the same period last year. This decrease was primarily due to the following:

- Payroll-related costs decreased approximately 30 basis points due primarily to lower field payroll costs and a reduction in incentive compensation accruals that are based on forecasted earnings amounts for fiscal 2005.
- Operating and corporate expenses decreased approximately 10 basis points primarily due to decreased store supplies expense as a result of better pricing and the receipt of insurance proceeds resulting from a fire at one of our locations. These increases were partially offset by increased bank service charges related to the rollout of debit card acceptance in our stores and hurricane related fixed asset write-offs.
- Partially offsetting the aforementioned decreases was an approximate 20 basis point increase in store operating costs primarily due to higher utility costs due to higher rates and consumption, decreased leverage associated with the decrease in comparable store net sales and hurricane related repairs in the current quarter.

*Operating Income.* Due to the reasons discussed above, operating income decreased as a percentage of net sales to 6.5% in the third quarter of 2005 compared to 7.4% in the same period of 2004.

*Interest expense, net.* Interest expense, net increased \$0.3 million, in the third quarter of 2005 compared to the same period last year due primarily to higher interest rates on our revolver, partially offset by increased interest income on our investments.

*Income Taxes.* Our effective tax rate was 37.8% in the third quarter of 2005 compared to 38.5% for the same period last year. The decreased tax rate for 2005 was primarily due to tax-exempt interest on certain of our investments and increased work opportunity tax credits.

### **39 Weeks Ended October 29, 2005 Compared to the 30 Weeks Ended October 30, 2004**

*Net sales.* Net sales increased 8.2%, or \$176.4 million, resulting from sales in our new and relocated stores. Our sales were also impacted by a 1.8% decrease in comparable store net sales in the 39 weeks ended October 29, 2005.

*Gross Profit.* Gross profit margin decreased to 34.2% in the current period compared to 35.6% in the prior year period. The decrease was primarily due to the following:

- Occupancy costs increased 80 basis points due primarily to deleveraging associated with the comparable stores sales decrease in the period.
- Merchandise costs, including inbound freight, increased 40 basis points due primarily to a shift in mix to slightly more consumables, which have a lower margin, and increased inbound freight costs. Inbound freight costs have increased due to higher fuel costs and slightly higher import rates. The higher import rates are the result of newly negotiated contracts in May 2005.
- Shrink expense also increased 20 basis points due to a slightly higher shrink rate for the stores in the current year as compared to the prior year and slightly higher shrink in the distribution centers.

*Selling, General and Administrative Expenses.* Selling, general, and administrative expenses for the 39 weeks ended October 29, 2005, decreased to 27.9%, as a percentage of net sales, compared to 28.1% for the same period last year. This decrease was primarily due to the following:

- Operating and corporate expenses decreased approximately 30 basis points primarily due to the decrease in store supplies expense as a result of better pricing and decreased professional fees, partially offset by increased bank service charges resulting from the rollout of our debit card program which started in May 2005.
- Payroll-related costs decreased approximately 25 basis points due primarily to a reduction in incentive compensation accruals that are based on forecasted earnings amounts for fiscal 2005 and lower workers compensation claims in the current period.
- Partially offsetting the aforementioned decreases was an approximate 20 basis point increase in store operating costs primarily due to higher utility costs due to higher rates and consumption in the current year, the decreased leverage associated with the decrease in comparable store net sales and hurricane related repairs in the current year.
- Depreciation expense for stores also increased approximately 10 basis points primarily due to the deleveraging associated with negative comparable store net sales for the year.

*Operating Income.* Due to the reasons discussed above, operating income decreased as a percentage of net sales to 6.3% in the 39 weeks ended October 29, 2005 compared to 7.5% in the same period of 2004.

*Interest expense, net.* Interest expense, net increased \$2.1 million in the first three quarters of 2005 compared to the same period last year due primarily to higher interest rates on our revolver and an imputed interest discount related to a non-interest bearing long-term receivable. These increases were partially offset by increased interest income on our investments

*Income Taxes.* Our effective tax rate was 37.8% for the 39 weeks ended October 29, 2005 compared to 38.5% for the same period last year. The decreased tax rate for 2005 was primarily due to tax-exempt interest on certain of our investments and increased work opportunity tax credits.

### Liquidity and Capital Resources

Our business requires capital to open new stores, expand our distribution network and operate existing stores. Our working capital requirements for existing stores are seasonal in nature and typically reach their peak in the months of September and October. Historically, we have satisfied our seasonal working capital requirements for existing stores and funded our store opening and expansion programs from internally generated funds and borrowings under our credit facilities.

The following table compares cash flow information for the 39 weeks ended October 29, 2005 and October 30, 2004:

	39 Weeks Ended	
	October 29, 2005	October 30, 2004
Net cash provided by (used in):		
Operating activities	\$ 124.1	\$ 19.6
Investing activities	43.2	(75.4)
Financing activities	(178.6)	59.5

The \$104.5 million increase in cash provided by operating activities was primarily due to an 11% decrease in inventory per store at October 29, 2005 compared to October 30, 2004. The inventory per store decrease is the result of an initiative to lower backroom inventory levels and increase inventory turns through a reduction in current year purchases.

The \$118.6 million increase in cash provided by investing activities was primarily the result of an increase in the net proceeds from short-term investing activities. A portion of these proceeds was used to repurchase common stock in the current year as part of our stock repurchase program. In addition, capital expenditures were higher in the prior year due to expenditures for two distribution centers and point-of-sale projects that were completed in the first half of fiscal 2004. Partially offsetting these decreases in cash used in investing activities, are \$15.3 million of investments that are in a restricted account to collateralize certain long-term insurance obligations. These investments replaced higher cost stand by letters of credit and surety bonds.

The \$238.1 million increase in cash used in financing activities resulted in part from our \$180.4 million in stock repurchases during the 39 weeks ended October 29, 2005. Also, in the prior year, we entered into a five-year \$450.0 million Revolving Credit Facility, under which we received proceeds of \$250.0 million. We used a portion of the proceeds under this facility to repay \$142.6 million of variable rate debt for our distribution centers and invested the balance in short-term government-sponsored municipal bonds. As of October 29, 2005, we had \$250.0 million outstanding and \$200.0 million available under this facility.

We also have a \$125.0 million Letter of Credit Reimbursement and Security Agreement, under which approximately \$71.2 million was committed to letters of credit issued for routine purchases of imported merchandise as of October 29, 2005.

In November 2002, our Board of Directors authorized the repurchase of up to \$200 million of our common stock through November 2005 either in the open market or privately negotiated transactions. During the 39 weeks ended October 29, 2005, we repurchased approximately 2.0 million shares for approximately \$55.3 million under this authorization.

In March 2005, our Board of Directors authorized the repurchase of up to \$300.0 million of our stock through March 2008 and concurrently terminated the November 2002 authorization. As of the termination date, we had repurchased approximately 5.1 million shares for approximately \$142.0 million under the November 2002 authorization. During the 13 weeks and 39 weeks ended October 29, 2005, we repurchased approximately 2.2 million shares and 5.0 million shares for approximately \$50.0 million and \$125.1 million, respectively under the March 2005 authorization.

#### **New Accounting Pronouncements**

In December 2004, the FASB issued SFAS No. 123 (revised 2004), *Share-Based Payment* (SFAS 123R). This statement is a revision of SFAS No. 123, *Accounting for Stock-Based Compensation*, and supersedes Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees*. SFAS 123R requires all share-based payments to employees, including grants of employee stock options, to be recognized in the financial statements based on their fair values. Under the provisions of this statement, we must determine the appropriate fair value model to be used for valuing share-based payments, the amortization method for compensation cost and the transition method to be used at the date of adoption. The transition alternatives include retrospective and prospective adoption methods. Under the retrospective method, prior periods may be restated based on the amounts previously recognized under SFAS No. 123 for purposes of pro forma disclosures (see Note 3 to the condensed consolidated financial statements) either for all periods presented or as of the beginning of the year of adoption.

The prospective method requires that compensation expense be recognized beginning with the effective date for all share-based payments granted after the effective date, and based on the requirements of SFAS No. 123, for all awards granted to employees prior to the effective date of this statement that remain unvested on the effective date.

The provisions of this statement are effective for the first quarter of fiscal 2006. We are currently evaluating the requirements of this revised pronouncement and have not determined our method of adoption.

**Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.**

We are exposed to various types of market risk in the normal course of our business, including the impact of interest rate changes and foreign currency rate fluctuations. We may enter into interest rate swaps to manage our exposure to interest rate changes, and we may employ other risk management strategies, including the use of foreign currency forward contracts. We do not enter into derivative instruments for any purpose other than cash flow hedging purposes. One of our interest rate swaps does not qualify for hedge accounting treatment under SFAS No. 133, as amended by SFAS No. 138, because it contains provisions that "knockout" the swap when the variable interest rate exceeds a predetermined rate.

**Interest Rate Risk**

The following table summarizes the financial terms and fair values of each of our interest rate swap agreements at October 29, 2005:

<b>Hedging Instrument</b>	<b>Receive Variable</b>	<b>Pay Fixed</b>	<b>Knockout Rate</b>	<b>Expiration</b>	<b>Fair Value Asset (Liability)</b>
\$19.0 million interest rate swap	LIBOR	4.88%	7.75%	4/1/2009	(\$183,038)
\$25.0 million interest rate swap	LIBOR	5.43%	N/A	3/12/2006	(\$120,772)

Due to the many variables involved in determining the fair value, management is not able to predict the changes in fair value of our interest rate swaps. The fair values are the estimated amounts we would pay or receive to terminate the agreements as of the reporting date. These fair values are obtained from an outside financial institution.

**Item 4. CONTROLS AND PROCEDURES.**

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the our disclosure controls and procedures (as defined in Rule 13a-15(e) of Exchange Act). Based on this evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective.

There have been no material changes in our internal control over financial reporting during the quarter ended October 29, 2005 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION**

**Item 1. LEGAL PROCEEDINGS.**

In 2003, we were served with a lawsuit in California state court by a former employee who alleged that employees did not properly receive sufficient meal breaks and paid rest periods. He also alleged other wage and hourly violations. The suit requested that the California State Court certify the case as a class action. This suit was dismissed with prejudice in May 2005, and the dismissal has been appealed. In May 2005 a new suit alleging similar claims was filed in California.

In 2005, we were served with a lawsuit by former employees in Oregon who allege that they did not properly receive sufficient meal breaks and paid rest periods. They also allege other wage and hour violations. The plaintiffs have requested the Oregon state court to certify the case as a class action.

We were served in another lawsuit that alleged various intellectual property violations. We settled the lawsuit in May 2005. While the terms of the settlement are confidential, we are indemnified by a supplier.

From time to time we are defendants in ordinary, routine litigation and proceedings incidental to our business, including:

- employment-related matters;
- the infringement of the intellectual property rights of others.
- product safety matters, including product recalls by the Consumer Products Safety Commission; and
- personal injury claims.

We will vigorously defend ourselves in these lawsuits. We do not believe that any of these matters will, individually or in the aggregate, have a material adverse effect on our business or financial condition. We cannot give assurance, however, that one or more of these lawsuits will not have a material adverse effect on our results of operations for the period in which they are resolved.

**Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.**

The following table presents our share repurchase activity for the 13 weeks ended October 29, 2005.

Period	Total number of shares purchased	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	Approximate dollar value of shares that may yet be purchased under the plans or programs (in thousands)
July 31, 2005 to August 27, 2005	691,100	\$ 23.37	691,100	\$ 208,800
August 28, 2005 to October 1, 2005	1,503,508	22.53	1,503,508	174,900
October 2, 2005 to October 29, 2005	-	-	-	-
<b>Total</b>	<b>2,194,608</b>	<b>\$ 22.80</b>	<b>2,194,608</b>	<b>\$ 174,900</b>

**Item 3. DEFAULTS UPON SENIOR SECURITIES.**

None.

**Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.**

None.

**Item 5. OTHER INFORMATION.**

None.

**Item 6. EXHIBITS.**

31. Certifications required under Section 302 of the Sarbanes-Oxley Act

[31.1](#) Certification required under Section 302 of the Sarbanes-Oxley Act of Chief Executive Officer

[31.2](#) Certification required under Section 302 of the Sarbanes-Oxley Act of Chief Financial Officer



32. Certifications required under Section 906 of the Sarbanes-Oxley Act

[32.1](#) Certification required under Section 906 of the Sarbanes-Oxley Act of Chief Executive Officer

[32.2](#) Certification required under Section 906 of the Sarbanes-Oxley Act of Chief Financial Officer

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DATE: December 8, 2005

DOLLAR TREE STORES, INC.

By: /s/ Kent A. Kleeberger  
Kent A. Kleeberger  
Chief Financial Officer  
(principal financial and  
accounting officer)

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Chief Executive Officer Certification

I, Bob Sasser, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Dollar Tree Stores, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: December 8, 2005

/s/ Bob Sasser

Bob Sasser  
Chief Executive Officer

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Chief Financial Officer Certification

I, Kent A. Kleeberger, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Dollar Tree Stores, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: December 8, 2005

/s/ Kent A. Kleeberger  
Kent A. Kleeberger  
Chief Financial Officer

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**EXHIBIT 32.1**

Certification Pursuant to 18 U.S.C. Section 1350,  
As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report of Dollar Tree Stores, Inc. (the "Company") on Form 10-Q for the quarter ending October 29, 2005, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Bob Sasser, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. ss.1350, as adopted pursuant to ss.906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

December 8, 2005  
Date

/s/ Bob Sasser  
Bob Sasser  
Chief Executive Officer

A signed original of this written statement required by Section 906 has been furnished to Dollar Tree Stores, Inc. and will be retained by Dollar Tree Stores, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

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Certification Pursuant to 18 U.S.C. Section 1350,  
As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report of Dollar Tree Stores, Inc. (the "Company") on Form 10-Q for the quarter ending October 29, 2005, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Kent A. Kleeberger, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. ss.1350, as adopted pursuant to ss.906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

December 8, 2005  
Date

/s/ Kent A. Kleeberger  
Kent A. Kleeberger  
Chief Financial Officer

A signed original of this written statement required by Section 906 has been furnished to Dollar Tree Stores, Inc. and will be retained by Dollar Tree Stores, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

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